Sumation

From Compliance Necessity to Business Model: Diversity Strategies for a New Normal

★ Virtual Event October 21-22



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The first wave of the COVID-19 pandemic, a global lockdown, major events, protests, and conversations surrounding racism, systemic inequalities, and injustices, a new normal of remote working, an economic recession: there was a lot that the world had to grapple with in 2020.

Companies have had to rethink, update, and revamp their diversity and inclusion strategies and initiatives. It is now evident that the creation of an equal and inclusive workspace, where employees feel appreciated and valued regardless of their identities, is critical in enabling company growth, and it is also the right thing to do.

DEI has become a core value and contributor to organizational success. Throughout this past year, we saw the emergence of many considerations, both internal and external, cultural and sociopolitical, that will factor heavily into the DEI landscape.

To build a strong culture and efficient processes around DEI, one capable of withstanding and adapting to constant change requires more than just a mission statement. Instead, D&I professionals need to first learn how to make DEI a priority. They then need to find solutions that not only support robust DEI programs but provide actionable business insights backed by data.

There's no doubt that in 2021 and beyond, companies will continue to devote more attention and resources to advancing diversity, equity, and inclusion. The business case for Inclusion is stronger than ever and the relationship between diversity and the likelihood of financial outperformance has strengthened over time. **HRO Today's Inclusion Summit** will feature stories from diversity winners that are adopting systematic, business led approaches to DEI. Our expert speaking faculty will highlight specific interventions where they are taking bold action to create a long-lasting inclusive culture.

Session topics include:

- Managing global D&I programs
- Diversity & Inclusion analytics and other D&I tech
- Sustaining management engagement and accountability in D&I Initiatives
- Diversity and inclusion in the age of remote/hybrid work
- Aligning diversity with talent acquisition and talent development efforts

- Creating an inclusive culture for LGBTI talent
- Innovative D&I training
- Launching or revamping ERG's
- Addressing intersectionality in the workplace





Dana Rixter, Director DEI Culture and Retention, **BAE Systems**



Stephanie Watson, Senior Director Inclusion, Equity and Diversity, **Terros Health**



Brice Yates, Chief Diversity Officer College of Chemistry, University of California, **Berkeley**



Sybil Stewart, Director of Diversity, Inclusion, and Belonging, **Abrigo**



Constance Wilson, Director of Belonging, Equity, Diversity & Inclusion, **Udemy**



Kevin Thomas, Director Diversity, Equity and Inclusion, **National Junior College Athletic Association**

Speakers Include:



Candace Osunsade, Executive Vice President, Global Chief People Officer and Diversity Officer, **Catholic Relief Services**



Bob Garcia, Director Diversity, Equity and Inclusion, **Hinge Health**



Christian Ragland, Manager Diversity, Equity & Inclusion, **AtlantiCare**



Andrea Giraldo, Head of People and Culture Americas, **Monstarlab**



() 10:30am ET

ET Crucial Conversations - Global Equity Mandate



Addressing historical systems of oppression and racism is complex and challenging, necessitating a shift in mindsets, behaviors, and practices to create an equitable experience for underrepresented people in our organizations. Prioritizing equity is required for our well-intentioned diversity and inclusion programs to be a meaningful catalyst for change, shifting from concepts to thoughtful action. This session will provide the opportunity to engage as thought leaders to challenge our thinking on our role in leading transformational change; and how our lived experience will serve as our "compass" in being a voice, not an echo.

© 11:15am ET Don't be Afraid of the Data - Using Data to Drive Your Diversity Business Plan



₱ Brice Yates, Chief Diversity Officer College of Chemistry, University of California, Berkeley

As many organizations are striving to increase diversity within their workforce, the challenge can arise in areas of how to recruit, where to recruit, and how to minimize employee turnover (increase retention). These three topics permeate through organizational culture and can be difficult to address if data is not collected nor analyzed. Utilizing diversity data can assist organizations in developing a diversity business case. This session will focus on utilizing diversity data, such as a diversity strategic plan to assist your organization in achieving desired goals and climate surveys (climate audits) to capture employee's perspectives of current climate related to diversity and inclusion.

- Learn what a diversity business case is and how it assists organizations in making money, saving money, and achieving organization goals
- Identify how results from climate surveys (climate audits) can be utilized to highlight organizational strengths and address organizational weaknesses
- Learn the steps in developing, implementing, and executing a diversity strategic plan
- Identify channels for consistent collection of measurable data



© 12:00pm ET Global DE&I - Developing an Inclusive Organizational Culture Within a Highly Distributed Team



${f \psi}$ Andrea Giraldo, Head of People and Culture Americas, Monstarlab

DE&I is already a challenge to truly implement across any organization: it requires time, commitment, budget, and support from every area if it aims to be successful. Now, think about trying to do it, simultaneously, in 16 countries across the globe: from very classic japan, to exotic UAE and up to an already diverse UK going into the challenging US finalizing with a very passionate Colombia. This can overwhelm a person and a team easily, but, it also gives us key tools that allow us to bring DE&I closer to a strategic pillar in our company and how these multicultural nuances, actually, work as leverage.

In order for DE&I to be sustainable, support is not only required: it has to be measurable over time and deeply embedded into existing processes so that it becomes an engine and not just an outcome. This session will focus on how geographically & culturally dispersed organizations (as well as more local companies) can develop a customized and inclusive DE&I philosophy that makes tangible progress and moves past vanity metrics.

- Identify cultural nuances and weigh them into your plan
- Understand the role of unconscious bias and behavioral change in cross-cultural initiatives
- Learn to align diversity with talent acquisition and talent development efforts
- Identify key actions and steps to create both an inclusive and respectful environment
- Identify top 9 tips for expanding the role of Diversity and Inclusion

© 12:45pm ET Break

© 1:30pm ET Building ERGs That Last - Creating Governance to Ensure Sustainability



 ${f \psi}$ Bob Garcia, Director Diversity, Equity and Inclusion, Hinge Health

Employee Resource Groups (ERGs) are a key part of most companies' DEI efforts, so creating functional and sustainable organizations is essential to their success. Because of the passion that is integral in many of those who step up to form and lead ERGs, it is critical to provide the governance and structure that is needed to channel this energy into productive efforts. The level of difficulty involved in creating inclusive ERG meetings and events has been ramped up due to the virtual nature of the office during the COVID pandemic, has made it even more important to ensure that creating & reinforcing a sense of belonging.

- During this presentation, you will learn more about
- Determining the threshold needs that should be met prior to launching ERGs
- Learning best practices for creating ERG Governance & Guidelines
- Identifying ways to harness positive energy around ERG formation and activities without dampening enthusiasm
- Creating a framework for managers to acknowledge employee contributions through the ERGs that align with the overall company goals and objectives



() 2:15pm ET

Inclusive Leadership - Middle Management Matters



After the death of George Floyd in May of 2020, many companies and organizations across the country began to re-evaluate or create for the first time strategic commitments to Diversity, Equity and Inclusion. Currently senior leaders across many spectrums continue to invest time, resources and finances to ensure that their DE&I efforts will not become an organizational liability. It is even recognized that today's workforce acknowledges the need to work for a company/organization that values Inclusion. What organizations must continue to understand is that their DE&I strategies are only as strong as the commitment of their middle management. Senior Leaders may endorse a DEI plan, but middle managers have to support those plans. Diversity is what we see, but inclusion is how we act towards each other. The key ingredient to organizational DE&I success weighs heavily on the Inclusive Leadership attributes that must start with the middle management.

Learning Objectives

- Learn what Inclusive Leadership should look like
- Understand the critical role of middle management in an organization's DE&I strategy
- Learn the importance of middle management routinely assessing their Inclusive Leadership behaviors
- Identify how Senior Leaders can exhibit support towards middle management throughout their Inclusive Leadership journey

© 3:00pm ET Day 1 Sessions Conclude



() 10:30am ET

Creating and Enhancing Effective LGBTQI+ Programs



♥ Stephanie Watson, Senior Director Inclusion, Equity and Diversity, Terros Health

The LGBTQI+ Community currently has significant breadth throughout our workforce and is having more and more impact in our consumer markets. Addressing inclusion, equity, and diversity for the Community requires a non-traditional approach to support its unique circumstances, employees' lack of awareness, and the Community's definitions and identification. Creating and enhancing your company's LGBTQI+ inclusion efforts can lead to a more engaged workplace, stronger community partnerships, and increased customer satisfaction. In this session you will see examples of training techniques that have been successfully implemented by lever-aging an understanding of issues impacting the Community and partnering with LGBTQI+ employees and local organizations.

Key Program Takeaways

- Understand the unique challenges that create barriers for the LGBTQI+ Community
- Learn the benefits of different types of LGBTQI+ initiatives

Dana Rixter, Director DEI Culture and Retention, BAE Systems

• Identify the best resources to leverage to ensure LGBTQI+ programing is effective and embraced by Community members

© 11:15am ET Journey to Belonging - Connecting People and DEI Efforts Through Cross-Cultural, Reciprocal Mentorship



Leading organizations know attracting and advancing a diverse workforce, providing equitable development opportunities and fostering cultures of inclusion are business imperatives and most have specific goals related to doing so. Human beings, on the other hand, are hard-wired to seek a sense of purpose and fulfillment and feel that they belong. Pretty tall orders and easier said than done on both fronts. And yet, progress is possible as is enjoying the journey. This session will explore how a cross-cultural, reciprocal mentorship program can help meet individual employee needs in addition to achieving organizational objectives.

- Understand the benefits of cross-cultural and reciprocal mentorship
- Learn how the program helps enhance cultural competence and sense of belonging within the organization
- Learn how the program provides an opportunity to practice inclusive behaviors and develop inclusive habits
- Understand how the program supports organizational objectives to advance a diverse workforce and provide equitable opportunities to underrepresented groups

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() 12:00pm ET

Going the Distance in Diversity - Pivot, Shift, Move



As the field of diversity begins to grow, what it means to support diversity within organizations has to evolve to meet specific industry and business objectives. Unfortunately, leaders in this field often experience fatigue and burnout from supporting initiatives, lower support in terms of resource allocation, and often experience added resistance across the organization around "why diversity matters". Research has shown that despite "best efforts" diversity programs are often an add on to the company culture rather than injected into how businesses is conducted. In this session, leaders will learn practical ways to Pivot how you assess success, Shift mindsets and messaging on diversity and inclusion and Move the needle to achieve bold goals.

Practitioners will learn:

- How to accurately assess the current state of their organization
- Identify key areas on how to define and measure success
- Focus on change management messaging to internal and external stakeholders
- Support injecting diversity and inclusion into all aspects of the business
- Develop the landscape for an outcomes-oriented approach to D/I

() 12:45pm ET	Break
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© 1:30pm ET Developing the D&I Training that Inspires Change



𝕸 Kevin Thomas, Director Diversity, Equity and Inclusion, National Junior College Athletic Association

Equity should be at the forefront of every organization, department, and employee. When equity exists, people have equal access to opportunities, and it creates an advantageous environment for everyone. Successfully implementing an effective DEI training that reflects those values is often difficult because DEI is a complex and expansive field that addresses sensitive topics and tough conversations. This training will help participants learn strategies for developing and implementing an innovative and effective DEI training that facilitates positive change and outcomes. With his unique storytelling approach, blended with contemporary training practices, Kevin uses excerpts from his DEI training combined with his life and work experiences to create a learning environment where participants will be empowered to influence change through diversity, equity, and inclusion.

- Learn how to develop your "Why" and how that process shapes your DEI training
- Learn how to utilize and develop your unique "voice" to create participation and engagement
- Identify strategies to effectively engage and address difficult subject matters
- How to use self-regulation principles to answer hard questions and empower your participants

© 2:15pm ET Globalizing D&I – Creating a Global DE&I Strategy



 ${f \psi}$ Constance Wilson, Director of Belonging, Equity, Diversity & Inclusion, Udemy

Diversity is the condition of having or being composed to differing elements. Nonetheless, not all dimensions of diversity are taken into consideration when creating diversity, equity, and inclusion strategies, especially on a global scale. In the United States, race has always been a focal point with an increased focus given the events of 2020; such as the murder of George Floyd and countless others. However, race and ethnicity aren't the primary focus in other countries such as India and Turkey. It's important to understand the dimensions of diversity focal points for the areas you plan on conducting business in. It's of equal importance to find alignment for areas where the values differ while respecting core human values. This session will focus on the necessary considerations for creating a sustainable global diversity, equity, and inclusion strategy.

- Learn about the various dimensions of diversity
- Understand diversity from a global perspective
- Identify the opportunities to improve diversity
- Understand how to formulate a strategic plan based on findings

() 3:00pm ET Conference and Day 2 Sessions Conclude



Everyone talks about their support of diversity and inclusion in the workplace, especially in today's environment. But we all know that talk is cheap.

Why not show that support in a real, more tangible way, as an official Supporter of Inclusive Workplaces.

Presented by HRO Today, this program provides member companies with numerous benefits and opportunities to promote themselves as real allies of D&I.

As Supporter, you'll be part of our annual Inclusion Summit October 21-22, where we will feature stories from diversity winners that are adopting systematic, business led approaches to DEI and highlight specific interventions where they are taking bold action to create a long-lasting inclusive culture.

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